

# *The John A. Kufuor Foundation*

## Annual Report 2017-2018

## VISION

Our long term vision is to establish a peaceful, well governed and economically sustainable societies in Ghana and Africa.

## MISSION

We seek "to promote effective leadership as the catalyst for good governance, and socio-economic development through advocacy, programmatic interventions and strategic partnerships with like-minded organizations and institutions."

## CORE VALUES

The values of transparency, accountability, equity, inclusion, fairness, and commitment to excellence are the guiding principles that regulate the operations and all relationships of the Foundation.

## STRATEGIC GOALS

Our strategic focus is on promoting effective leadership, good governance, and sustainable development. Operationally, these strategic goals are not mutually exclusive.

**Effective Leadership:** Recognizing the central role of leadership in national development, particularly governance, the Foundation places high premium on preparing young people for leadership through specialized training programs.

**Good Governance:** The Foundation advocates good democratic governance and supports peace initiatives, elections management and institution building.

**Sustainable Development:** Liberal towards the economy, the Foundation believes in agriculture-led growth and job creation. It recognizes the imperative of healthy populations and public-private partnerships for sustainable development.

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# INTRODUCTION

**W**e continued to reap the results of engagements and initiatives of 2016.

This report presents key actions and achievements of programs implemented in 2017 - 2018. It also provides details of activities in our functional areas of leadership, governance and socio-economic development.

Our flagship initiative, The Kufuor Scholars Program, made impressive gains. With the prime objective of preparing awardees for future leadership, the scholars were actively engaged throughout the period. In addition to scheduled activities, such as, mentoring and Leadership Training Camps, the scholars introduced their own community engagements in health screening and sanitation, among others.

Through the CARI project, a number of activities were undertaken to enhance the livelihoods of small scale farmers in Ghana, Nigeria, Burkina Faso and Tanzania. Also, the Africa Rice Advocacy Platform introduced in 2016 was consolidated and expanded. Supporting the Ghana Rice Inter-professional Body, the National Rice Festival was revived. We strengthened our partnership with the Ministry of Food and Agriculture and supported the rice sector of the Planting for Food and Jobs program of the government.

Another key achievement of the period was the completion of the Ghana Zero Hunger Strategic Review and its launch by H.E. Nana Akuffo Addo, President of Ghana, in May 2018.

Also included in this report is the new initiative, the Kufuor Young Entrepreneurs Network and the launch of the Foundation's Endowment Fund and some miscellaneous items. We hope you enjoy reviewing the report.



Message from the Chairman of the Board,  
**H.E. John Agyekum Kufuor**

**A**s Chairman of the Board of the John A. Kufuor Foundation, it is my pleasure to write this message for our 2017- 2018 Annual Report. I am indeed privileged to be working alongside a group of dedicated members of the Board of Directors in pursuit of the Foundation's mission. Needless to say, my commitment to Ghana's progress did not end with my eight years as President of the Republic. The Foundation was set up to continue my vision for a peaceful, united and prosperous country. I continue to believe that "solving the development

conundrum in Ghana and Africa requires us to face up to the question of leadership and good governance." That is why leadership has been primed as the flagship program of the Foundation. I am pleased to note that 2017 and 2018 were good years for us. It was filled with a lot of activities towards fulfilling our mission.

Our collaboration with the Global Panel on Agriculture for Food Systems and Nutrition and the World Food Programme to advance good health and nutrition, for example, was another high point for me during the period. Our continuing work to promote rice farmers in Africa under the CARI project saw us actively engaging in Nigeria, Burkina Faso and Tanzania.





We remain absolutely committed to securing the Foundation's future. In the course of the duration, we successfully launched our fund-raising drive to establish an Endowment Fund.

Meanwhile, work commenced on the construction of the Kufuor Presidential Centre for Leadership and Governance on the campus of the University of Ghana.

I am most grateful to partners and friends whose support, financial and moral, enabled the Foundation to chalk these successes. I am equally indebted to the Chief Executive Officer and his team for the dynamism of leadership and programmatic initiatives towards achieving the Foundation's vision and mission.

## MEMBERS OF THE BOARD



**H.E. President J. A. Kufuor**  
(Chairman of the Board)



**John-Addo-Kufuor**  
(CEO, African Regents Hotel, Accra)



**Kwadwo-Mpiani**  
(Former Chief of Staff at the Presidency)



**Njack-Kane**  
(CEO, Interville Group, Switzerland)



**Rosa-Whitaker**  
(CEO, The Whitaker Group, New York)



**Prof. Kwesi-Yankah**  
(Minister of State for Tertiary Education, Ghana)



**Prof. Baffour Agyeman-Duah**  
(CEO, John A. Kufuor Foundation, Accra)



A Message from the Chief Executive Officer,  
**Prof. Baffour Agyeman-Duah**

**T**he years 2017 and 2018 were indeed years of action and significant achievements, and it is my pleasure to highlight a few in brief summaries.

In March 2017 the Kufuor Scholars Program inducted twenty new candidates following a nationwide recruitment exercise. Then in June, the scholars participated in the two- week Leadership Camp in Atebubu, Brong Ahafo Region. The camp was hosted by APSD, a Norwegian firm. The Competitive Africa Rice Initiative (CARI)

project entered its final year in 2017 with three meetings with partners in Tanzania, Nigeria and Burkina Faso. Meanwhile, the Foundation consolidated the formation of the Africa Rice Advocacy Platform whose membership increased to 14 African countries.

The year also saw the successful completion of the Ghana Zero Hunger Strategic Review which was sponsored by the World Food Program. The final report of the national review was launched in May the following year by H.E. Nana Akufo Addo, President of Ghana.





The Foundation continued to support the Advocacy for Biodiversity Offsetting in Ghana program in collaboration with the BUSAC Fund and the Environmental Protection Authority

An MOU with the Millennium Promise Alliance was signed with Prof. Jeffrey Sachs of the Earth Institute of Columbia University, USA, in 2017. The agreement established a partnership towards the implementation of the Nourish Ghana Initiative, which is a program to improve the National School Feeding Program.

The Kufuor Young Entrepreneurs Network was introduced in 2018 to support the business of young people. Fifteen young enterprises were identified to form the nucleus of the network.

2018 marked the 80th birthday of the Founder and Chairman of the Board of the Foundation, H.E. John Agyekum Kufuor, President of the Republic of Ghana, 2001 - 2009. The birthday was used to catalyze fundraising towards an Endowment Fund to sustain the Foundation

In addition to our increasing involvement with a number of local actors and agencies, the Foundation continued the engagements with the Global Panel on Agriculture for Food Systems and Nutrition and the African Development Bank on the African Leaders for Nutrition initiative

As the Chief Executive Officer, it has been a joy to have a dedicated team to work towards achieving the immediate and long-term goals of the Foundation. Looking back over the last two years and realizing how much was accomplished, I cannot help but applaud my staff for their dedication and commitment to our mission.

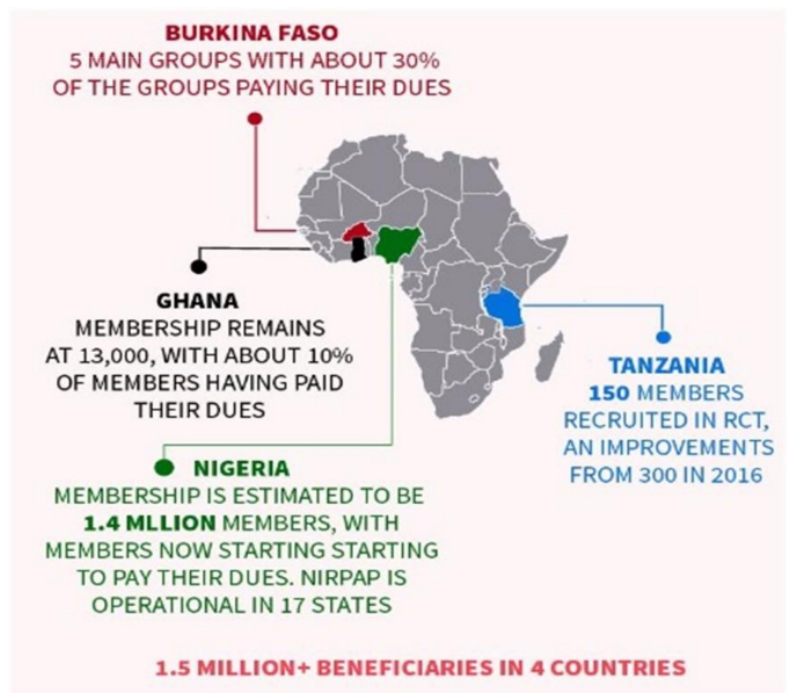


**STAFF OF THE FOUNDATION**

# Enhancing Livelihoods of Small-scale Rice Farmers

Through the Competitive African Rice Initiative, (CARI), which was introduced in 2014 and ended in June 2018, the Foundation enhanced the livelihoods of small-scale rice farmers in four African countries: Ghana, Nigeria, Burkina Faso and Tanzania. The income of local rice farmers was increased substantially through their integration into competitive and sustainable business models.

Funded by the Bill & Melinda Gates Foundation (BMGF) and the German Federal Ministry for Cooperation and Economic Development (BMZ), the Initiative implemented by the German Development Cooperation (GIZ), the John A. Kufuor Foundation, Technoserve (TNS) of Ghana and Kilimo Trust (KT) of Tanzania.





Hon Dr Akoto Osei, Minister for Food and Agriculture  
(Middle) with the leadership of GRIB at the National Rice Festival, 2017

The Foundation was the sole implementer of the project component that focused on improving the policy environment for rice sector development. Significant achievements were made during the period. Engaging the Ghana Standards Board and other partners over standards on paddy and milled rice, Ghana now is inching towards world class standards for processing, packaging and storage of the commodity.

In July 2017 a national sensitization and training workshop for rice value chain actors was organized on paddy and milled rice standards. It was hosted by the rice sub sector advocacy group, the Ghana Rice Inter-professional Body (GRIB), Ghana Standards Authority (GSA), and the Foods and Drugs Authority (FDA). Stakeholders were also trained in rice certification logo, paddy and milled rice standards at the various rice growing areas in Ghana.

The project was evaluated in 2018 by experts from the consortium of global CARI partners. Subsequently, project director Dr. Stefan Kachelriess-Matthess and policy advisor Nana Ama Oppong Duah of the Foundation engaged Ghana's Parliamentary Committee on Agriculture and Cocoa Affairs on policy issues and other policy environment enablers that needed scaling up.



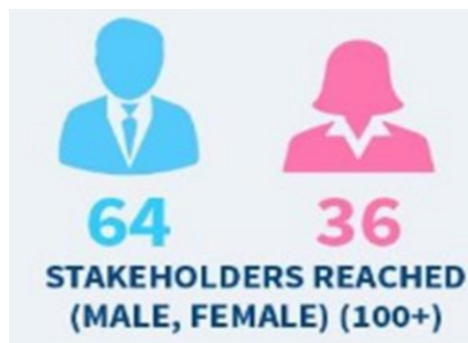
As part of the advocacy actions at the local level among the rice value chain actors, the Foundation supported the Ghana Rice Advocacy Council (GRAC) meetings to review and resolve a number of issues including executives governance challenges, planning National Rice Festivals and advocacy agenda that targeted access to concessionary finance, climate change and mechanization concerns.





## The Foundation participated fully in all CARI steering committee meetings held in Ghana, Nigeria and Tanzania in 2017.

A review and planning meeting on CARI Phase Two was held in Bad Honnef, Germany in April 2018. Attending on behalf of the Foundation were CEO Baffour Agyeman-Duah and Senior Policy Advisor, Nana Ama Oppong Duah. Earlier, the Foundation hosted a Regional Learning Event for participants from Ghana, Tanzania, Nigeria and Burkina Faso to share experiences on influencing rice sector policies. Vibrant discussions focused on key



milestones of the project, challenges and lessons

learned, status of the policy briefs prepared by each country and

advocacy strategies adopted towards the implementation of policies. Participants were enlightened on best practices. Representatives from MOFA, CARI/GIZ, GRIB, and Parliamentary committees were in attendance.

The Foundation assisted the reorganization of the Ghana Rice Inter-professional Body (GRIB) and provided a consultant to train the body on governance issues, policy advocacy and revenue mobilization strategies, among others. As part of streamlining GRIB's operations, the Foundation carried out a study on the status of all 5 existing Rice Business Centers in the country. Much of the year saw the facilitation of knowledge and experience sharing across multiple platforms in Ghana and Nigeria while spearheading private sector engagement in national rice policies.

The Foundation participated fully in all CARI Steering Committee meetings held in Ghana, Nigeria and Tanzania in 2017. It was represented at

the following CARI-ARAP international events:

- ARAP Learning event held in Abuja, Nigeria, in April 2018
- East African Community workshop on lessons on rice production in Nairobi, Kenya, in April, 2018
- Rice advocacy and production learning meeting in Dodoma, Tanzania, in May 2018
- Multi-stakeholder meeting on CARI Phase I held in Germany, May 2018
- Closeout meeting of CARI Component 4 held in Accra, Ghana, June 2018



# ARAP Continues to Grow.... Adopts a Constitution and elects officers

**T**he Africa Rice Advocacy Platform (ARAP) initiated by the Foundation in October 2016 finally adopted its Constitution (English and French versions) at the annual meeting in Nigeria, August 2017.

The meeting saw the election of executive officers of ARAP to serve a two-year term. Ghana retained the position of president with Tanzania as vice-

president. The position of general secretary went to Nigeria, while Burkina Faso and Benin assumed the treasurer and auditor positions respectively.

Grow Africa, one of Africa's leading advocates for agricultural revolution, signed an MOU with the Foundation to support the ARAP secretariat







CONFERENCE OF ARAP MEMBERS AND COUNTRY ADVOCACY GROUPS,  
ACCRA GHANA, 2017

In October 2018 ARAP held its annual policy dialogue conference in Ghana. Policy briefs on pesticides and standards and advocacy toolkits were shared with participants which included representatives from the East African Community (EAC), ECOWAS, AATF, Ghana's Parliamentary select committee on Agriculture, the Ministry of Food and Agriculture, and other rice value chain organizations. Following discussions on the way forward on engagements with ECOWAS, EAC, FAO and issues such as harmonization of rice standards and pesticides policies, member countries of the platform undertook to recruit new countries within the West and East Africa regions to make ARAP truly continental.

The thirty participants came from Nigeria, Ghana, Benin, Burkina Faso, Cote D'Ivoire, Tanzania and Uganda. They paid a courtesy call on the patron, H.E. John Agyekum Kufuor who encouraged them to continue with the good work. He expressed a strong belief that Africans have the capacity to be self-sufficient in rice production and urged ARAP to seek to achieve that goal.

#### STRATEGIC POLICY DOCUMENTS



- ARAP CONSTRUCTION FOR CONTINENTAL ADVOCACY IN AFRICA
- ARAP'S WORK PLAN 2017, DEVELOPED BY THE EXECUTIVE COMMITTEE

#### BENEFICIARIES REACHED



**NIGERIA**  
1,400, 000+



**GHANA**  
13,000



**TANZANIA**  
1,650



**BURKINA FASO**  
??

# Working with the United Nations to achieve SDG2: Zero Hunger

## Ghana's Zero Hunger Strategic Review

In September 2016 the UN World Food Programme announced former President John Agyekum. Kufuor as Lead Convener and the Foundation as the Secretariat to lead Ghana's Zero Hunger Strategic Review. Already co-chairing the Global Panel on Agriculture and Food Systems for Nutrition, the former president's appointment coincided with President John Mahama's service as co-chair of the 16 Eminent Advocates for the Sustainable Development Goals (SDGs). For the WFP this was a manifestation of Ghana's increasingly prominent role in generating global commitment toward achieving the 2030 agenda.



*A group of community residents, near Kuforidua, in a discussion over poverty profile and constraints, 2017.*





The strategic review exercise identified appropriate contributions to support the Zero Hunger Challenge toward eliminating food insecurity and malnutrition. It is an independent, analytical and consultative exercise that provides a comprehensive and detailed understanding of the context, identifies key challenges a country faces in achieving zero hunger, including gaps in the national response and funding arrangements. Thus the review falls directly into the SDG2, although linkages to other SDGs can be explored. This has been done in Ghana, leading to engagements with sector ministries such as Food and Agriculture, Gender Children and Social Protection, Planning, Education and Health. These sectors have direct influences on achieving SDG2 in Ghana.

In consultation with WFP Ghana Team, the Foundation developed a work plan and set up the Advisory Board, Technical Team, and a Research Team. These actions occurred during the tenure of President John Mahama, whose Chief of Staff Mr. Julius Debrah, facilitated the engagement processes. With the change of government in January 2017, the Foundation continued the process with President Nana Akufo-Addo and his Chief of Staff, Madam Frema Osei-Opore, who facilitated engagements with all 7 key sector ministers of the new government.

The Lead Convener chaired the Advisory Board which comprised Dr. Owusu Afriyie Akoto, Minister of Food and Agriculture; Mr. Ken Ofori-Atta, Minister of

Finance; Dr. Matthew Opoku Prempeh, Minister of Education; Madam Otiko Afisa Djaba, Minister of Gender, Children and Social Protection; Mr. Kwaku Agyeman Manu, Minister of Health; Mr. Alan John Kwadwo Kyerematen, Minister of Trade &

Industry; and Hajia Alima Mahama, Minister of Local Government & Rural Development. Other members included Christine Evans-Klock, UNDP Resident Coordinator; Chairman, National Disaster Management Organization; and Chairman, National Development Planning Commission

The Technical Committee was chaired by Prof. Baffour Agyeman-Duah, CEO of the Foundation and comprised 26 institutional representations across ministries, food and nutrition advocacy groups, private sector agro enterprises, United Nations agencies, development



The First Lady, H.E. Rebecca Akufo-Addo (Middle) in a pose with A team from the Foundation and WFP

partners, the World Bank and African Development Bank. The committee set up thematic working groups reflecting public and private sector interests and competencies and assumed responsibility for reviewing the entire processes at every stage, making inputs into research methodology, draft and final report as well as the country strategy paper.

The Research Team comprised experts in the field of food, nutrition and public health from Ghanaian academia led by Prof. Matilda Asiedu Steiner (University of Ghana). Team members included Prof. Saa Dittoh (University of Development Studies), Dr. Sam Kofi Newton (Kwame Nkrumah University of Science & Technology), and Prof. Charity Akotia (University of Ghana).

The Lead Convener President Kufuor formally launched the ZHSR in January 2017. The event was attended by 200 representatives of stakeholders from academia, UN Agencies, National Development Planning Commission (NDPC) and other national level agencies, the media, civil

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3 PRESIDENTS AND OFFICIALS  
FROM 3 GOVERNMENTS  
FROM 2001- 2015  
WERE CONSULTED



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### 3 ZONAL MEETINGS

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### Planning Commission

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The Lead Convener President Kufuor formally launched the ZHSR in January 2017. The event was attended by 200 representatives of stakeholders from academia, UN Agencies, National Development Planning Commission (NDPC) and other national level agencies, the media, civil society organizations, and private sector institutions. The Research Team presented the proposed review and led discussions on the review concept, methodologies and assessment.

Stakeholder consultations and discussions across the country were undertaken by the Research Team. To ensure full participation, the 10 regions were grouped into zones of three, with 10 communities selected from each of them. While the regional reviews focused on stakeholder discussions and recommendations, the community assessments aimed at gathering firsthand information about hunger and its causes, effects, and coping strategies from prevalent areas. The information and data collection on value areas such as food security, agricultural services, nutrition, gender, health, education and level of awareness of hunger issues and related policies ended in May 2017 with the Zone 3 workshop in Tamale.



### 5+ TECHNICAL REVIEW MEETINGS

### 5+ ADVISORY BOARD MEETINGS



OVER 5,700 BENEFICIARIES  
REACHED



## Government adopts Report on Zero Hunger

With a draft report of the review, the Lead Convener led representatives from the Advisory Board, Technical and Research teams and WFP officials to brief Ghana's President Nana Akufo-Addo at the Jubilee House on the status of hunger in Ghana and potential success for Ghana's Zero Hunger Initiative. Working closely with the National Development Planning Commission, the Foundation completed the final report, which President Akuffo Addo launched in May 2018 at the Accra International Conference Center.

## Partnership with AGRA in Agribusiness sector

The Foundation and the Alliance for Green Revolution in Africa (AGRA) reached an understanding in May 2017 to explore ways to highlight areas for policy advocacy and subnational coordination in the agribusiness sector. Consequently, a project proposal, "Creating enabling policy environment through

coordination for value chain systems in RCCs and MMDAs for Agricultural transformation in Ghana" was developed. The proposal sought the following outcomes:

- Improved agribusiness and local economic environment at sub-national levels for farmers, local entrepreneurs, and consumers leading to increased yields, fortification of food, increased revenues, among other results
- Improved coordination in government stimulus initiatives and in reporting lines for various actions at intersectoral levels (MoFA, MLGRD, MoTI, etc), within Regional Coordinating Councils, District Coordinating Directorates, MMDAs, AEAs and among private sector groups
- Increased capability of actors in the regions and MMDAs to provide synchronization and alignment for development actions and efforts of all



# Kufuor Scholars are making waves...

The Kufuor Scholars Program continued to make strides in 2017 and 2018. The growing reputation of the program on Ghanaian university campuses led to a soaring number of applications for both the 2017 and 2018 intakes. For 2017 a total of 1,332 applicants accessed the on-line application system; the number

finalists were inducted at colorful ceremonies, in March 2017 by Prof. Kwesi Yankah, Minister of State for Tertiary Education, also a board member of the Foundation; and in June 2018 by the chairman of the Foundation, H.E. John Agyekum Kufuor,



*Pioneering Kufuor Scholars graduating class of 2018. Spacial guest, speaker Her Lordship Georgina wood, former Chief Justice of Ghana seated on the right of President Kufuor*

As it is with new intakes, the inductees met and engaged their patron, former President Kufuor at his residence on the art of leadership. They probed the president's education, political life and philosophy, presidency, and decision-making. The two-hour session was carried live

dropped slightly to 1,200 in 2018. For each year 20

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Citi-Breakfast Show. Besides the two -week annual leadership camp for scholars that took place in June at Atebubu-Bantama in the Brong Ahafo Region, the scholars also attended three 4-day mini-camps

## RECRUITMENT 2016



**1332 NEW ONLINE  
APPLICANTS**

**106 QUALIFIED  
APPLICANTS**

**35 SHORTLISTED  
AND INTERVIEWED**

**20 SELECTED**

during the period. The camps focused on character building for effective leadership and exposed the scholars to the community and district levels types of leadership. The Scholars visited local communities, junior and high schools in the Kwame Danso and Atebubu districts where they donated books. They also interacted with district directors of government ministries and agencies.

The August mini-camps brought all 60 scholars together for intensive seminars on various leadership modules which were facilitated by a blend of experts including ministers of state, parliamentarians, business leaders, academics, social activists, and legal practitioners.

### *Community Service is part of our Leadership Training*

As part of their leadership preparation, the scholars conceived, developed and planned a number of community development activities. In partnership with the Komfo Anokye Teaching Hospital in

Kumasi, a team of six medical officers, facilitated by Dr. Ernest Kwarko, supported 15 Scholars to provide free dental screening. This 25 November 2017 event covered over 200 inmates of Adom Baptist Children Development Center at Behenase in the Atwima Kwanwoma district of the Ashanti Region.

A similar program of health screening was accomplished in December 2018 at St. Kizito Clinic in the North Tongu constituency in the Volta Region, where the Hon Samuel Okudzeto Ablakwa, MP for the area was the Special Guest. With a team of 5 specialist doctors from Korle Bu Teaching Hospital in Accra leading the 20 scholars, over 500 participants – school children and women in particular – were screened for common diseases and breast cancer.



Ms. Felicity Yeboah Dokyi displaying the award from the Clinton Global Initiative

An initiative by the Scholars in southern sector institutions was the K-Talk Program on

the campus of the University of Education, Winneba on 23 March 2018. The program brought some critical issues of youth leadership to the campus with featured speakers including Dr. Kingsley Adjei of the University of

Cape Coast and Nana Aba Anamoah, a leading national TV hostess. The Vice Chancellor, Heads of Departments as well as students of the university were in full attendance. Over 850 participants were recorded.







*Scholar Esther Spio spoke on behalf of Graduating Class of 2017*

Another innovative project introduced by Scholars in the northern sector institutions was "Cell Not Hell" that seeks to improve conditions at Ghanaian prisons. Adopting the Central Prisons in Kumasi as project point in February 2017, the scholars visited inmates and decided to raise

funds to replenish the prison's school and library. Consequently, on 28 April 2018 the scholars donated a number of educational materials to the prison high school and promised their continued support until the premises became fully refurbished.

### ***Our Scholars Join Asian Youth Leadership Camp***

For the past 3 years the Foundation has sponsored Kufuor Scholars to participate in the BXA Summer Program of the Asian Future Leaders Scholarship Program (AFLSP). For 2017 two scholars, Aaron Atimple and Esther Emmanuella Spio were selected for the program in Taiwan, but could not attend due to complications with travel documents. Fortunately, they successfully

processed for the August 2018 event which took

place in Beijing, China. They returned from the one-month long program with excitement to share their experiences with fellow scholars at one of the mini-camps.

### ***3 Scholars win Clinton Award***

A project by 3 Kufuor Scholars seeking to encourage good menstrual hygiene in rural Ghana was awarded \$5,000 startup funds at the 2018 Clinton Global Initiative University conference in Chicago, USA. The Menarche Initiative (Menarche-I) is a social venture working to ensure good menstrual hygiene among girls and also to sensitize the general public on the issue. It was founded by Scholars. Norbert Kwame Agbemenu, Edem Kojo Doe and Felicity Yeboah Dokyi. They were part of 1,200 students selected worldwide to attend the 2018 Clinton Global program which was hosted by former US President Bill Clinton and daughter Chelsea Clinton.

### ***First batch of Scholars graduates....***

The 14 pioneering Kufuor Scholars completed the 3-year long leadership program and graduated on 24





Agyekum Kufuor urged them to "stay true to everything you studied through the membership of the program," and assured them that his "doors would always be opened" to them "to ensure their continued personal development."

The special guest was former Chief Justice Georgina Wood who implored the scholars to "continue with the virtues that had been instilled

in them as future leaders who could inspire, motivate and lead the world for peace and progress."

She commended the Foundation for the "wonderful opportunities" provided to the scholars, admonishing them to "exhibit integrity, honesty, truthfulness and reliability" as they enter the real world.

Bishop Agyen Asare, a world renowned evangelist distributed certificates and medallions to the graduating scholars and prayed for God's grace and success in their new lives.

#### PARTNERSHIP



**5 PARTNER  
ORGANIZATIONS**

**17 MEDIA HOUSES  
PARTNERED**

#### 2 CAMPS ORGANISED IN JUNE AND AUGUST



**33 CAMPERS WERE  
SCHOLARS**

**30 FACILITATORS  
IN ATTENDANCE**



*Scholars in the Ashanti region, in an outreach session with children at Behenase*



*President Akufo Addo (middle) with President Kufuor (Right), CEO and some staff of the Foundation after a briefing session on the ZHR, Accra*



**THE KUFUOR CENTRE FOR LEADERSHIP AND GOVERNANCE**  
(Phase 1 of Building under Construction on the Campus of the University of Ghana)





# NEW CONCEPT NOTES AND PROPOSALS

## Nourish Ghana Initiative (Nourish GH)

On 15 January 2017 the Foundation signed an MOU with Millennium Promise Alliance (MPA) to embark on a number of initiatives including nutrition and

school feeding program in Ghana. CEO Prof. Baffour Agyeman-Duah and MPA Country Director Chief Nat Ebo Nsarko signed for their respective institutions. Witnessing the event were Foundation Chairman John Agyekum Kufuor and MPA Chairman Prof. Jeffrey Sachs of the Earth Institute, Columbia University, New York.

The MOU set the two institutions to jointly develop a proposal for the Nourishing Ghana

## *Working with EPA to protect the environment*

The Advocacy for Biodiversity Offsetting in Ghana (ABOG) which the Foundation initiated in 2015 was formally registered in the first quarter of 2017, with the Registrar

General's Department and also with the Social Welfare as an NGO. Thus the platform which seeks to promote biodiversity issues in Ghana has become a legal entity with its secretariat at the Foundation. Executive officers include Dr. Yaw Osei Owusu, Chairman; Prof Morgan Attuah, Vice Chairman; and Peter Hammond, Secretary.

Initiative, which would add value to the Ghana School Feeding Program. The decision was based on some empirical evidence derived from a field and desk research. A team made up of Gideon Hosu-Porbley from the Foundation, Mr. Kingsley Young, a School Feeding Programme Consultant, John E Mahama and Esther Azasi from the MPA drafted a proposal, concept note, and a one pager on the Nourish Ghana Initiative. These documents were submitted to Prof Jeffrey Sachs to facilitate funding arrangements.

In August 2017 ABOG signed an MOU with the Ghana's Environmental Protection Agency (EPA) to

work together to enhance advocacy for biodiversity offsetting in the country. The Business Advocacy Council (BUSAC) Fund which supported the development of the guidelines for biodiversity offsetting developed the previous year agreed to extend the support.

The Foundation received a grant of GHS140,000 from the BUSAC Fund and was matched 20 percent (about GHS26,000+). The EPA agreed to add GHS100,000 to enable the piloting of the Biodiversity Offsetting Guidelines which was developed the previous year.

Leading the administration of biodiversity issues within the Advocacy for Bio-diversity Offsetting in Ghana Group, the Foundation sponsored activities including stakeholder sessions, media engagements, developing research on the Offset methodologies developed, and engagement with 3 committees of Parliament (Land and Natural Resources; Food, Agriculture and Cocoa Affairs; and Environment, Science and Technology)

A stakeholders' workshop took place at Consir Executive Lodge, Accra, 12 June. Also, a workshop on grant management and reporting procedures was held on 25-27 July at STEPRI in Accra.

As part of an outreach program, ABOG engaged in discussions with the leadership of the Land and Forestry Committee of Parliament on 20 December 2018. Earlier documents on ABOG advocacy on biodiversity were shared with select-ed committees of Parliament. The public engagements included an appearance on Metro TV discussion program, and community sensitization seminar with Assembly members and other officials in Begoro in the Fanteakwa District on 22 December 2018. In all 79 officials participated.

## *The Pioneering Kufuor Young Entrepreneurs*

As part of an outreach program, ABOG engaged in discussions with the leadership of the Land and Forestry Committee of Parliament on 20 December 2018. Earlier documents on ABOG advocacy on biodiversity were shared with select-ed committees of Parliament. The public engagements included an



members and other officials in Begoro in the Fanteakwa District on 22 December 2018. In all 79 officials participated.

The Kufuor Young Entrepreneurs Network (K-YEN), introduced late 2017, was formally inaugurated on

27 September 2018 with 16 entrepreneurs. The initiative is a 5 year-long mentoring and entrepreneurial leadership support package, that seeks to bridge the gaps for young entrepreneurs, provide access to affordable credits and grants, and provide the platform for shared experiences. Inaugurating the Network, former President Kufuor praised the “creativity and resilience of the young entrepreneurs” and encouraged them to persist in the dream of becoming the future captains of industry in the country. The special guest, Minister for Business Development Mohammad Awal, stressed the need for a new generation of entrepreneurs to transform the country's economy. “I see you as part of the transformation that is already underway,” he told the young business people.

Meanwhile, the Foundation has linked up with the University of Ghana Business School to conduct a needs assessment of K-YEN members and customize a curriculum for training them in entrepreneurial leadership. Leading this effort were Prof Kwesi Amponsah Tawiah and Dr Kwame Adom. The Foundation also reached an agreement with the Skills Development Fund (SDF) to facilitate support for the Network. Funded by the World Bank and the Government of Ghana, the SDF provides grants to successful applicants. A similar agreement was reached with the National Entrepreneurial and Innovation Program in September 2018 to support K-YEN to access various grants from the March 2019 window.

### ***Fundraising for an Endowment Fund Launched***

Discussions emerged in mid-2017 towards establishing an Endowment Fund to support and sustain the work of

the Foundation. With the Founder's 80th birthday upcoming in December 2018, it was determined to use the occasion as the catalyst for launching the fund. Hence, a 5-year fundraising target of 80

million cedis was set with the theme: “80 for 80.” That is, raising 1 million cedis for every year the former president has lived to serve Ghana and humanity at large.

The Endowment Fund was launched formally at the president's residence on 7 February 2018. Present was the Fundraising Team including Rev. Joyce Arye; Kwasi Appiah, national soccer coach; Stephen Appiah, former national soccer captain; Bola Ray, CEO of EIB Media conglomerate; Ransford Tetteh, Editor of Daily Graphic; Kwadwo Baah Agyeman, CEO of Ghana Sports Authority; Okyeame Kwame, a renowned musician; Prof. Paulo Gallezi of Fordham University, USA; Claudia Lumor, CEO of GLITZ; and Kofi Abotsi, Dean of GIMPA Law School.

Key fundraising activities planned for 2018 included: dinner, arts festival, health walk, football game, and birthday gala night.

Some Key Results from the Fundraising:

- The Fundraising Dinner was successfully held in May at the Accra International Conference Center and yielded a total of GHS1.7 million (about \$350,000).
- An Arts Festival to display paintings, drawings and crafts by renowned artists was organized in June at the Golden Tulip Hotel in Accra. Joining President Kufuor for the occasion was First Lady Samira Bawumia and Minister for Tourism Catherine Afeku and a host of movie and entertainment personalities and arts lovers. The 3-day event attracted more than 1500 patrons.
- The Health Walk which took place in August received a spectacular patronage (more than 2,000) and was led by Prof. Kwesi Yankah, Foundation board member and Minister for Tertiary Education. Assembling at the Accra Aviation Center after the 8-kilometer walk, the crowd was addressed by President Kufuor. A medical team pitched a tent to provide free health screening, while three live bands provided music for merrymaking.
- The Football Game – For technical reasons, the Obuasi-based soccer team Ashanti Goldfields (AshGold) replaced Accra Hearts of Oak to face Kumasi Asante Kotoko for the newly instituted annual JA Kufuor Cup competition. Due to Kotoko's



Confederation of African Football (CAF) engagements, the scheduled November 2018 game at the Baba Yara Sports Stadium in Kumasi was postponed to early January 2019. The UMB Bank assumed sponsorship of the tournament with Primeval Company as organizer and facilitator.

### *Non Program Actions and Key Advocacy and Development Practice Engagements*

In 2017 and 2018, the non-program actions, key advocacy and development practice engagements were made by Foundation CEO Baffour Agyeman-Duah and other senior staff, speaking at national and international events on various subjects. The following are remarkable:

- Global Panel High level Roundtable and Launch of FMARD's strategy in Abuja, Nigeria, 8-11 January, 2017
- Represented former President, H.E. John Agyekum Kufuor, at the 52nd Annual Meeting of the African Development Bank Group in Ahmedabad, India, May, 22-26, 2017
- Meeting with an international NGO, ECOBANK Lome, June 1, 2017
- Global Panel – The Foundation continued the collaboration with the Global Panel on Agriculture for Food Systems and Nutrition in implementing joint programs. From 22-24, January 2018, the Foundation hosted the Panel's delegation from London and arranged for a meeting with the President, H.E. Nana Akufo Addo at Jubilee House. Leading the visit was the Chairman, President Kufuor who co-chairs the Global Panel with Sir John Beddington, Prof Sandy Thomas and her two staff members. In collaboration with the Foundation, the Panel planned and executed a high-level discussion on nutrition with Chief Directors of some relevant ministries in October 2018.
- First Lady as Nutrition Champion – In November/December 2018, the Foundation successfully recruited First Lady Rebecca Akufo Addo to be Ghana's Nutrition Champion, as required by the AfDB of all African countries that sign on for the African Leaders for Nutrition initiative. This followed discussions between the CEO and the First Lady on 6 February.

- African Development Bank – as a partner for the African Leaders for Nutrition (ALN) initiative, the Foundation has maintained regular communications with the ALN Secretariat at the Bank in Abidjan. The CEO attended the formal adoption of ALN by the African Union in Addis Ababa, Ethiopia, 27-30 January 2018.

- MOU with Empower School of Health – the Foundation signed a general MOU with Empower School of Health, a global health institution

based in India on 11 June. The MoU creates a partnership between the two institutions to jointly explore areas of collaboration in promoting leadership in the Health supply chain in Ghana and West Africa. Following this, a paid

workshop was held in Accra from the 3rd – 5th December, 2018 at the African Regent Hotel. Participants came from Mauritania, Nigeria, Sierra Leone, Zimbabwe and other places.

- Archives/Documentation of the Kufuor Legacy – the Foundation has reached an understanding with Mr. Youngman for the release of video and photographic

records of the Chairman, covering the period 1990s to 2010. These materials will have to be preserved and stored at the proposed Kufuor Museum and Library at the Kwame Nkrumah University of Science and Technology. Meanwhile, the Foundation is in contact with Prof. Malcolm McLeod, a known archivist in Scotland for collaboration in preserving the materials.

### *Update on Two Campus Projects*

- Construction work on the Kufuor Center for Leadership and Governance which commenced in July 2017 has continued steadily. The first phase of this University of Ghana campus-based project is scheduled to be completed by the end of 2019. Based on a Board decision, a professional firm, Kofi Nti & Associates, was engaged in February 2018 to supervise the project which is being built by Baffour & Associates, a construction firm.

- The Kufuor Presidential Museum and Library project on the campus of the Kwame Nkrumah University of Science and Technology has started in Kumasi.



*Victor Kofi Kuffour*

*Director of Finance and Administration*

# Finance and Administration

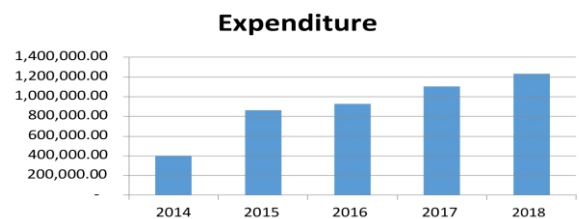
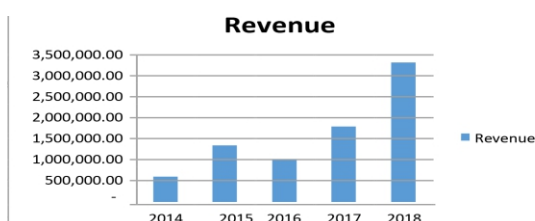
**T**he John A. Kufuor Foundation's financial position remains strong. Revenue, expenditure and equity are up and we are well placed to respond to financial challenges.

The Foundation is still growing, and revenue and expenditure forecast will further increase in 2019/20 in particularly with additional projects added on. The Kufuor Center for Leadership and Governance project phase 1 (managed by the Treasury and Finance Department) is expected to be completed in 2019.

## Financial performance

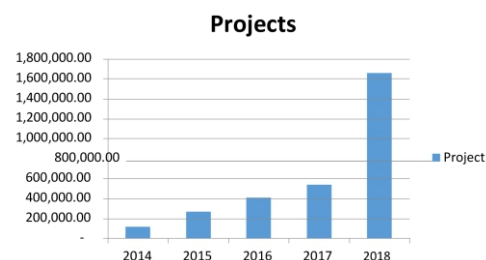
The John A. Kufuor Foundation's net financial result for the year was a surplus of GHs 0.3 million compared to a surplus of GHs 0.05 thousand in 2017. These surpluses are due to accounting adjustments. A snapshot of the Foundation's performance is outlined in the charts below and shows the movement in actual revenues, expenses and balance sheet items

On the revenue aspect, the major increase was due to 2018 being a fundraising year. The goal of the Foundation to build an endowmen



led to the “80-for-80” fundraising initiative which run all year, 2018.

On the expense side, apart from our normal project expenses which allows us to match donor funding with the relevant expenses per project, the single biggest expense funded from internal resources, can be attributed to the building of the Kufuor Center for Leadership and Governance on the Legon University Campus which begun in the second quarter of 2016. Management believes that per our internal projection, the first phase of the

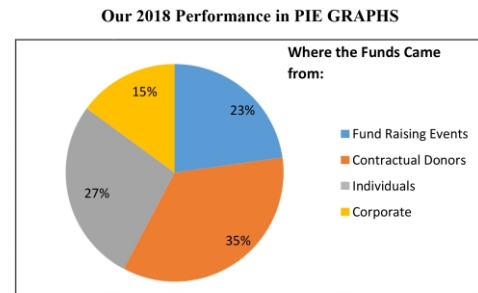
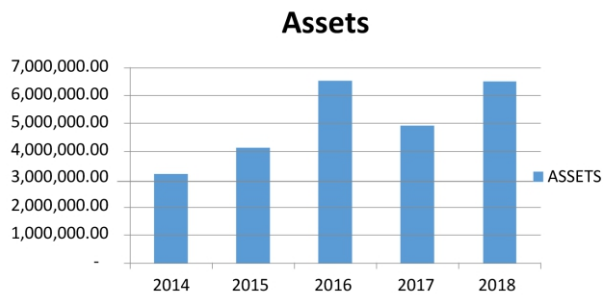


by the end of 2019.

Other projects that had an impact on the sources and uses of funds includes the ending of the million Dollar CARI I Project, the beginning of the CARI II and AGRA projects, and the Kufuor Scholars Project, which has become the Foundation's premier flagship project entering its fourth year.

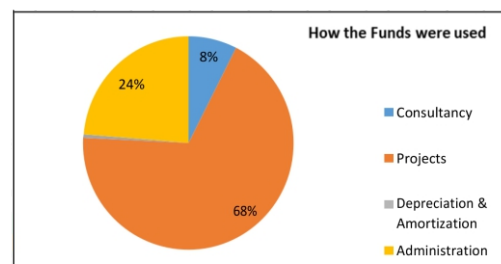
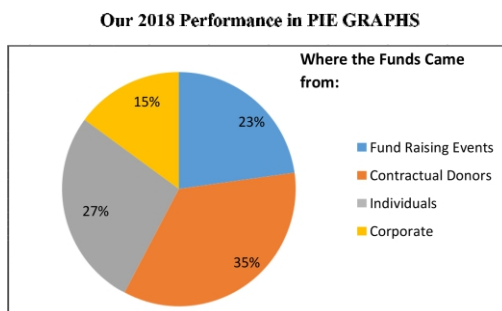
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The biggest inflow over the 2 year duration was the receipt of the one million Dollars (\$1,000,000.00) construction invested fund which was released from the Chairman of the organization to the Foundation with the aim of breaking ground to begin the construction of the Centre for Leadership and Governance on the University Ghana, Legon main campus. We acknowledge with gratitude the donations in cash of the following institutions and individuals:

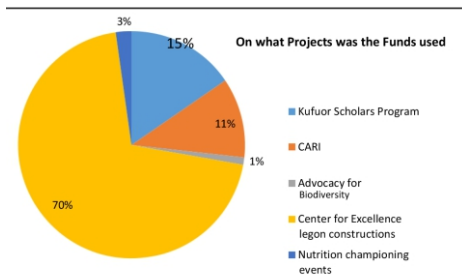
- African Plantations for Sustainable Development (APSD)
- World Food Program
- Michigan State University



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Books and Stationery

- H.E. John A. Kufuor, Former President of the Republic of Ghana
- Bill & Melinda Gates Foundation (BMGF)
- German Federal Ministry for Economic Cooperation and Development (BMZ)



## Outlook 2019 and Beyond

Based on the achievements of 2017 and 2018, we are looking forward confidently to 2019 with great expectations, including increased collaborations and partnerships with the institutions and greater impact of programs and activities.



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